

NOTICE OF MEETING

BETTER PLACES PARTNERSHIP

WEDNESDAY, 8TH MARCH, 2006 at 16:00 HRS - OUTSIDE VENUE.

TOTTENHAM GREEN LEISURE CENTRE

1 Philip Lane, Tottenham, London N15 4JA (map attached)

MEMBERS: **Councillor Peter Hillman** (Chair), **Anne Fisher** (Haringey Council), **John Brown** (Haringey Fire Service), **Paul Hand** (Haringey Metropolitan Police), **Diana Holba** (Environment Agency), **David Anstey** (Lee Valley Regional Authority), **Ellen Struthers** (London Remade), **Andrew Billaney** (Hornsey Housing Trust), **Symon Sentain** (NDC), **Ann Marie Connolly** (Haringey Teaching Primary Care Trust), **Pamela Moffat** (Mobility Forum), **Pat Hayes** (Transport for London), **Jill Sterry** (Thames Water), **Judith Hanna** (English Nature), 3 x Community Engagement Forum representatives.

AGENDA

- 1. TOTTENHAM GREEN LEISURE CENTRE (PAGES 1 - 2)**
- 2. APOLOGIES FOR ABSENCE**
- 3. URGENT BUSINESS:**

The Chair will consider the admission of any late items of urgent business. (Late items will be considered under the agenda item where they appear. New items will be dealt with at Item 11 below).

- 4. DECLARATIONS OF INTEREST:**

A member with a personal interest in a matter who attends a meeting of the Authority at which the matter is considered must disclose to that meeting the existence and nature of that interest at the commencement of that consideration, or when the interest becomes apparent.

A member with a personal interest in a matter also has a prejudicial interest in that matter if the interest is one which a member of the public with knowledge of the relevant facts would reasonably regard as so significant that it is likely to prejudice the member's judgement of the public interest.

5. MINUTES: (PAGES 3 - 6)

To approve the minutes of the BPP meeting held on 18 January 2006 (attached).

6. MATTERS ARISING FROM MINUTES:

7. COMMUNITY ENGAGEMENT FORUM ISSUES:

A ten-minute update to the BPP from partners on issues prevalent to their areas of work.

- Feedback from the Mobility Forum AGM (Pamela Moffatt, Mobility Forum).
- Feedback from the Community Engagement Forum (Representatives from HFRA, LA21 and Friends of Parks).

8. NRF/SSCF FUNDING PROPOSALS:

Joanna David, Assistant Director (Service Improvement), Haringey Environment Service to lead a further discussion on proposed new projects/work programmes funded by the NRF/SSCF relating to Haringey's Super Output Areas.

Discussion will cover the following four themes as stipulated by the terms of the funding:

- Improving road safety
- Improving Open Spaces
- Tackling climate change
- Promoting Healthy Lifestyles.

9. CLIMATE CHANGE: (PAGES 7 - 14)

Community Engagement Forum representatives, and Sule Nisancioglu, Group Manager, Policy and Support, Haringey Environmental Services to present an introduction to climate change and current EU, national, and regional level initiatives.

10. "INCREASING PARTICIPATION": SPORTS AND PHYSICAL ACTIVITY STRATEGY: (PAGES 15 - 42)

John Morris, Assistant Director (Recreation Services), Haringey Environment Service to lead a presentation and discussion focussing on links with the Well-Being Agenda and the Strategy.

11. ANY OTHER BUSINESS:

12. ITEMS OF URGENT BUSINESS:

To consider any new items admitted under Item 2 above.

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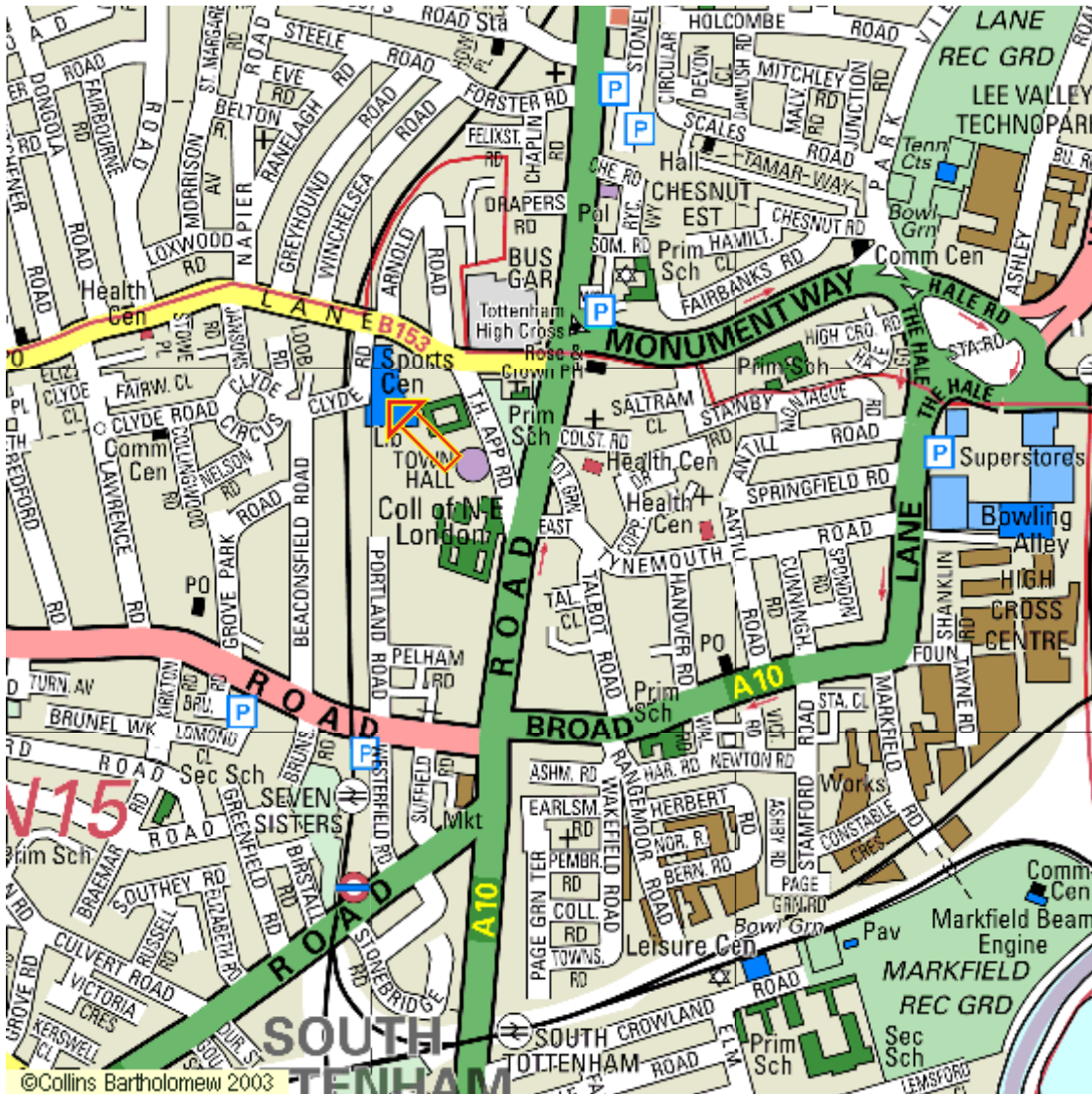
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Nearest tube: Seven Sisters (Victoria line).

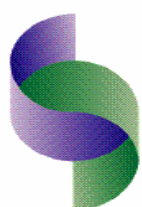
Nearest train: South Tottenham or Seven Sisters (both to/from Liverpool Street)

Buses: 41 (between Archway and Tottenham Hale via Turnpike Lane), and 73 (between Victoria and Seven Sisters via Kings Cross).

Car Parking: Please note that the Centre's car park is Pay & Display and there is no side road parking. The meeting is due to finish no later than 6pm



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BETTER PLACES PARTNERSHIP

WEDNESDAY 18 JANUARY 2006 at 16:30hrs

CIVIC CENTRE, HIGH ROAD, WOOD GREEN, LONDON, N22

MINUTES

PRESENT

Members

Councillor Peter Hillman (Chair), Haringey Council
 Anne Fisher, Haringey Council
 Ann Marie Connolly, Haringey TPCT
 Dave Morris, HFRA
 Philip Dale, HA21 CSG
 Pam Moffat, Mobility Forum
 Andrew Billaney, Hornsey Housing Trust
 Judith Hanna, English Nature
 Diana Holba, Environment Agency
 David Anstey, Lee Valley Regional Park Authority
 Peter Livermore, Transport for London
 Catherine Stenzl, Friends of Park Forum
 Ellen Struthers, London Remade
 Deborah Harris, HarCEN

Observers & Guests

Gill Hawken, HTPCT & Haringey Council
 Janice Robinson, Haringey Council
 Sule Nisanaoglu, Haringey Council
 John Morris, Haringey Council
 Beverly Taylor, Haringey Council
 Sule Nisancioglu, Haringey Council
 Chris Downs, Halcrow
 Nicolas Mattis, Haringey Council

1. APOLOGIES FOR ABSENCE (Agenda Item 1):

Apologies were received from the following Members:

John Brown, Haringey Fire Service
 Bruce Mottram, Thames Water
 Paul Hand, Haringey Metropolitan Police
 Symon Sentaine, NDC
 Maxine Simons, Transport for London (represented by Peter Livermore)

2. URGENT BUSINESS (Agenda Item 2):

None.

3. **DECLARATIONS OF INTEREST** (Agenda Item 3):

None

4. **MINUTES** (Agenda Item 4): To approve the minutes of the BPP meeting held on 12 October 2005.

RESOLVED

That the minutes were approved by the BPP and signed by the Chair as an accurate record of proceedings.

5. **MATTERS ARISING FROM MINUTES** (Agenda Item 5):

There were a number of issues relating to the membership of the BPP. It was suggested that community contacts should be fully integrated into the core membership of the Partnership and the Chair stated that all partners/agencies should clarify who their representatives would be and that the membership would, in future, reflect this.

6. **THE VOLUNTARY SECTOR COMPACT** (Agenda Item 6):

The BPP was given a joint presentation by HAVCO and the Haringey Voluntary Sector Development Team on behalf of the Haringey Compact Working Group. The presentation outlined why the BPP should use Haringey's Compact highlighting some of its benefits in terms of contributing to, for example, achieving aims, developing Local Area Agreements and providing a platform for the BPP to consult and engage with local communities NRF. The BPP heard that there would be a 13 week consultation for the draft Compact with Haringey and invited Members to contribute to this consultation by 8 February 2006. The presentation concluded by inviting the BPP to take on the Compact challenge by becoming a Compact Champion.

After the presentation the BPP discussed how the Compact could be kept on the agenda for future BPP topic discussions and fed back to the HSP. It was highlighted that a Compact Health check would ensure its work was fed back via the appropriate channels thus keeping it on the agenda. There was a further short discussion on Compact's continued work to improve the involvement of the private sector in its work and this was reflected in the Compact's work plan.

The BPP agreed to the following recommendations:

- BPP Partners to agree to consider the draft Compact agreement and to take the agreement to their individual management boards.
- BPP to actively support and encourage the commitment to the "buy in" of Haringey's Compact.
- BPP to agree that the Compact will underpin the partnership work of all partners and the partnership board.

7. **COMMUNITY ISSUES** (Agenda Item 10):

There were updates on behalf of HarCEN and the Mobility Forum which were accompanied by short reports which can be seen appendix one and two respectively.

8. THE PUBLIC HEALTH REPORT (Agenda Item 7):

The BPP was given a presentation by the Haringey Teaching Primary Care Trust entitled *Growing up in Haringey* which highlighted to the BPP the five themes of *Every Child Matters*, namely being healthy, staying safe, enjoying and achieving, making a positive contribution, and achieving economic well-being. The presentation focussed on statistical data relating to the above themes in Haringey emphasising deprivation and health and illness issues as significant factors for the BPP to consider. BPP Members were presented with the full *Haringey Health Report 2005* for their perusal. The Chair emphasised to BPP Members the importance of taking these issues to other HSP themes boards and the channels to do this were explained.

9. SUSTAINABILITY AND CLIMATE CHANGE (Agenda Item 8):

There were three sections to the Item (i,ii,iii)

- (i) There was a presentation by Halcrow Water Services which highlighted to the BPP the need for a water strategy within Haringey. The presentation introduced the work undertaken during the inception stage of the flood management strategy, and presented the main findings and the big issues identified during the inception stage. The BPP were encouraged to consider the next phase of the strategy preparation
- (ii) This Item, a presentation on climate change, was withdrawn due to time constraints.
- (iii) This Item, a presentation on strong and sustainable local communities, was withdrawn due to time constraints.

10. NRF PROPOSALS (Agenda Item 9):

The BPP was given a brief presentation about the NRF and Safer, Stronger Communities Fund. BPP Members were informed that the fund would require greater partnership working in order to secure and manage effectively. The fund would also enable a raft of new projects and priorities to be established which would be manifest by a next steps programme. BPP Members were invited to attend a special workshop which would look into the new funding in more detail and would enable all partners from the community groups and the voluntary sector to be fully engaged.

11. ANY OTHER BUSINESS (Agenda Item 10):

- (i) The BPP was informed about the Building Safer Communities Awards ceremony which would be held on 28 February 2006 and was asked to put forward nominations to the Safer Communities Unit.
- (ii) The BPP offered its good wishes and thanks to Beverley Taylor, Environmental Services Assistant Director (Street Scene), who would be leaving Haringey Council before the next meeting of the BPP.

12. ITEMS OF URGENT BUSINESS (Agenda Item 11):

None

13. DATES OF NEXT MEETINGS (Agenda Item 12):

- 4pm - 8 March 2006, venue tbc

The meeting finished at 17:45

Councillor PETER HILLMAN

Chair of the Better Places Partnership

Date_____

Climate Change

Sule Nisancioglu

Planning and Transportation Policy

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UK Energy Use

- **BUILDINGS** (construction and operation)
 - Energy is used to produce construction materials and run the buildings' heating, cooling and lighting systems and appliances
 - Energy use in buildings accounts for 46% of the UK energy consumption
- **TRANSPORT**
 - Energy use in transport account for 33% of the UK energy use
- **INDUSTRY**
 - Energy use in industry accounts for 21% of the UK consumption

Climate Change Impacts

- The climate change we expect in the next 30-40 years will be due to our past greenhouse gas emissions. Climate change later this century will be determined by the CO2 emissions we allow now.
- Climate Change over the next few decades is likely to mean
 - milder, wetter winters and hotter summers in the UK
 - that sea levels will continue to rise
 - increased number of extreme weather events

Climate Change Impacts

Impact will be wide-ranging

- flooding and emergency planning
- waste collection and disposal
- planning and built environment
- property management
- provision of health services
- insurance cover
- biodiversity
- transport links

Health Impacts

Climate change would mean that by 2050:

- cold-related winter deaths are likely to decline substantially - possibly by as much as 20,000 per year;
- heat-related summer deaths are likely to increase to around 2,800 per year;
- cases of food poisoning are likely to increase by about 10,000 cases per year;
- indigenous malaria could re-establish by 2050;
- the risk of major disasters caused by gales and coastal flooding is likely to increase significantly;
- effects of air pollutants on health are likely to decline, but effects of summer ozone may increase.

Local Authorities and Climate Change

- London Plan policies
- Sustainable and Secure Buildings Act
- Emerging National Code for Sustainable Buildings
- EU Directive - energy use in public buildings
- PPS 22 Renewable Energy
- PPS 25 (draft) Flood Risk Assessment
- Haringey's emerging UDP
- BREEAM/ECOHOMES
- Audit Commission Review (CPA 2005)
- Sustainable Transport Initiatives
- UK Climate Change Impacts Programme
- Nottingham Declaration



HARINGEY AGENDA 21 COMMUNITY STEERING GROUP KEY RECOMMENDATIONS ON CLIMATE CHANGE

1. Sign the Nottingham declaration

Originally launched in 2000, over 100 councils (around a quarter of all local authorities) have now signed the Nottingham Declaration. This is a statement of a high level commitment by a council to taking action on climate change and is signed by the Chief Executive and Council Leader. The Declaration was relaunched in December 2005 (in a slightly reworded form) with the Energy Savings Trust now taking responsibility for the scheme. EST provides an action pack for councils to help them meet their commitments using a series of milestones. For more information, see: <http://www.est.org.uk/housingbuildings/localauthorities/NottinghamDeclaration>. Here you can read the text of the declaration, see which other local authorities have signed, read FAQs and register for an information pack.

2. Develop a borough-wide climate change strategy

LBH should set out its response to climate change in a comprehensive overarching strategy that deals with both adaptation and mitigation. Such a document would bring Haringey's currently disparate efforts at mitigation (Carbon Management Programme; Home Energy Conservation Act obligations/SAP ratings; Decent Homes Standard; insulation grants; UDP policies on renewable energy, energy efficiency and sustainable construction and design; energy efficiency commitments under best value; lightbulbs distribution/information campaign; etc) under one umbrella and consolidate them. The adaptation part of the strategy should include measures such as building design for wet & windy winters, planting for hot dry summers, action on flood protection and the use of soft rather than hard surfaces in landscaping. The overall strategy would identify gaps in LBH's current response by drawing on best practice (see resources at the end of this document). The plan should measurably reduce greenhouse gas emissions on a borough-wide scale with progress set out in an annual monitoring report. The launch of the document would represent a significant public statement of commitment to act on climate change and would reflect positively on LBH as a borough.

3. Employ an adequate number of staff to carry out this work

Staff employed to work on energy efficiency will save the council money. The council has an annual energy bill of some £6million – so savings of just a fraction of this will be enough to justify staff costs. However Woking council has shown that £millions can be saved over a relatively short time period. Over a thirteen year period from 1990 Woking borough council made savings of around 50% in the council's energy consumption and 77% cuts in their carbon dioxide emissions, saving over £1M per year. Not to do this would be simply to miss a great opportunity. Salaries for staff should be resourced from core council funds with additional funds sought from NRF if necessary/appropriate. Annual savings should be ringfenced for future investment in an energy revolving fund.

Resources

Climate Change Scenarios for the United Kingdom (UK Climate Impacts Programme, 2002)
London's Warming – The Impacts of Climate Change on London, Summary Report (UKCIP, 2002)
Strong and Sustainable Local Communities – A briefing for Haringey Residents (Haringey Federation of Residents Associations, 2005)
Nottingham Declaration and Information Pack (Energy Saving Trust, 2006)
Suggested 11 Simple Steps of Practical Measures (Society of Local Authority Chief Executives and Senior Managers)
Leading the Way - How Local Authorities Can Meet the Challenge of Climate Change (Local Government Association, 2005)

Aims of Local Agenda 21 in Haringey

- *Agenda 21 is based on the principle of Sustainable Development which means 'meeting the needs of the present without compromising the ability of future generations to meet their own needs' (Brundtland 1987)*

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‘INCREASING PARTICIPATION’

Sport and Physical Activity Strategy

Presentation to The Better Places Partnership Board
8 March 2006



Context

- National focus through “Choosing Health” White Paper and “Physical Activity Action Plan”.
- The creation of the Children’s Service and healthy lifestyle/obesity focus.
- Emerging HSP priorities around Well Being and Better Places.
- The demonstrable role that sport plays in addressing social exclusion.

Context

- The new CPA Culture Block/KLOE's and focus upon Participation, Equality, Quality and VFM.
- The 2012 Olympic and Paralympics.
- Existing range of good but ad hoc practise and provision eg. Sheltered Housing pilot, London Youth Games, Estates Football (THFC).

Ambition

- To develop a range of good quality and accessible sports facilities and opportunities [IMPROVING SERVICES].
- To stimulate and improve participation and health, particularly amongst disadvantaged groups [NARROW THE GAP].
- To develop community ownership and involvement [COMMUNITY ENGAGEMENT].

Ambition

- To develop and extend the range of diversionary sports activity, particularly for young people [SAFER COMMUNITIES].
- To provide local good quality sports provision in a safe and secure environment [BETTER ENVIRONMENT].
- To support the drive to improve educational attainment and lifelong learning [EDUCATIONAL ACHIEVEMENT].

Action (People)

- Develop 'commissioning' function and capacity, including the establishment of a sports club/operator/agency registration/accreditation scheme, and health outcome focused research (HPCT).
- Combine and secure additional revenue funding to support larger scale and more integrated targeted activity programmes linked to key 'people' strategies eg. Experience Counts, Mental Health, Workforce.

Action (People)

- Establish a new cross agency forum for Sport and Physical Activity planning and delivery in the Borough, linked to the HSP, and sub-regionally to new North London Sports Partnership (NLSA).
- Establish a baseline for sports and physical activity participation in the Borough, and a framework to inform and guide the development of intervention programmes and partnerships.

Action (People)

- Negotiate and implement new Access and Programming Agreements with secondary school sites, and other operators.
- Overhaul and extend the use of the 'Active Card' (Eazycard) and Leisureline to provide user-friendly access and management information tools.

Action (Places)

- Complete main leisure centre investment in new health and fitness facilities and wider refurbishment.
- Develop localised network of facilities aligned with Area Assemblies and Children's Networks, and improve/extend sports facilities on/or adjacent to secondary school sites (BSF), parks and estates (Decent Homes).
- Develop White Hart Lane Community Sports Centre as the Borough's primary sports development/excellence site (Barclays/THFC Places for Sport).

Action (Places)

- Develop Supplementary Planning Guidance and the use of S106 agreements and investment funding.
- Encourage facility operators to achieve recognised quality standards eg. QUEST, ISO, Chartermark.

Outcomes (Monitoring)

- Increased and equitable participation in sport and physical activity [children, BME's, elderly, disabled):
 - DCMS PSA3
 - Culture Block BVI's (LPS)
 - Local PI's/EPI's
 - Annual Schools Sport Survey
- To reduce staff sickness and improve staff satisfaction and attendance at work.

Outcomes (Monitoring)

- Improved and equitable resident and user satisfaction with Local Authority facilities and activities:
 - BVI 119
 - Local PI's/EPI's
- Improved Local Authority facility utilisation and value for money:
 - Culture Block BVI's/Local PI's

Outcomes (Monitoring)

- Increase the volume of volunteer activity in delivering sports and physical activity provision:
 - Culture Block BVI (LPS) and Safer, Stronger Communities Local Area Agreements
- Improved health, care, inclusion and community safety outcomes:
 - Local Quality of Life Indicators
 - other Agency/Function PI's

Ideas

Improving provision for walking, cycling, jogging in Parks [Recreation, Libraries, HPCT, Transport, Community Associations, Neighbourhood Management, LVRPA].

Water based recreation opportunities - swimming, sub aqua, sailing, canoeing. Links to safety and children. [Children's Services, Voluntary Sector, LVRPA, Recreation, Environment Agency].

Improved access to parks and open spaces - information, signage, CCTV, lighting, paths, entrances. [Streetscene, Social Services, MPS, Transport, Voluntary Sector Forums, Housing, Neighbourhood Management].

Ideas

Create a Sports Scholarship programme - linking curricular and voluntary sector input, and particularly targeting talented disadvantaged young people [Recreation, Voluntary Sector, Sport England, NGBs, Children's Services and Schools].

Improve access to school based facilities and provision to encourage wider community use and participation, particularly amongst disadvantaged groups [Children's Services and Schools, Recreation, Voluntary Sector, Neighbourhood Management].

Improving play/sports facilities on estates, in conjunction with young people, residents/ tenants [Housing, Recreation, SureStart, Tenants Associations, HARPA].

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ExecutiveOn **20 December 2005**Report Title: **Sport & Physical Activity Strategy – Increasing Participation**Forward Plan reference number: **2005/103**Report of: **Director of Environmental Services**Wards(s) affected: **All**Report for: **Key Decision****1. Purpose**

1.1 To report to Members on the feedback received during consultation on the draft Sports and Physical Activity Strategy and Action Plan and the changes proposed to the Strategy and Action Plan following this consultation.

1.2 For Members to adopt the Sport and Physical Activity Strategy and Action Plan.

2. Introduction by Executive Member

2.1 In July 2005, the Executive agreed that the draft Sports and Physical Activity Strategy and Action Plan be approved for wider stakeholder consultation. The feedback received as a result of this consultation was overwhelming positively. This report sets out the feedback received and the changes proposed as a result. Members will note that one of the changes proposed is the additional reference to equalities issues. The final Strategy and Action Plan reflect Government aims and the views of local and regional agencies, the voluntary sector and other interested groups. Members are therefore asked to note the changes and approve the Sport and Physical Activity Strategy and Action Plan as they will provide the framework for the delivery of sport and physical activity across Haringey over the next five years.

3. Recommendations

3.1 That Members approve the Sport and Physical Activity Strategy and Action Plan as the basis of the Council's future approach for provision of these services to 2010.

Report Authorised by: **Anne Fisher, Director of Environmental Services**

Contact officer: Paul Ely, Head of Policy & Development, Recreation Services

Telephone: 020 8489 5690

E-mail: paul.ely@haringey.gov.uk

4. Executive Summary

4.1 The relative importance of the Council's approach towards the provision of services to enable participation in sport and physical activity has increased in the past twelve months with 3 principal drivers:

- A new target issued by Government for 50% of the population to be achieving the recommended frequency of participation in physical activity by 2020.
- The award of the 2012 Olympics and Paralympics.
- The introduction of a revised approach towards Comprehensive Performance Assessment (CPA).

4.2 The Strategy has been developed in order to enable the Council and its partners to be better placed to both manage and benefit from these new challenges and opportunities which will require the Council to take on a greater strategic enabling role than has previously been the case.

4.3 The feedback the Council has received during the consultation process has been overwhelmingly positive and the key messages from the revised Strategy include:

- A shift in focus to provision rather than provider, and the development of a "commissioning" function.
- Specific priority given to young people, the elderly and the workplace and a greater emphasis to be placed on tackling issues of low participation, particularly in the east of the Borough.
- The need to strengthen facilities management and pump prime wider partnership working .
- The development of a new integrated 3 tier approach to provision at a local, area and sub regional level.
- A focus on the development of the 'area' tier around Area Assembly, Children's Services Network boundaries and Extended Schools provision.
- The potential offered by the 2012 Olympics and Paralympics to both boost participation levels, improve voluntary sector engagement and attract inward investment.
- The improvement and extension of sports facilities on or adjacent to secondary school sites, and the development of community access and programming agreements.
- Development of a new Sports and Physical Activity Board linked to the HSP through the 'Better Places' Board (for facility planning/management) and the 'Wellbeing' and 'Children's Services' Boards (for access and programming).
- More effective support to the voluntary sector.
- The redevelopment of White Hart Lane Community Sports Centre with a sports development and sub regional remit.
- The importance of access by younger children to play opportunities and facilities.
- The need to secure and share additional resources, and establish new ways of working.

5. Reasons for any change in policy or for new policy development (if applicable)

5.1 The Council does not have an existing Strategy for Sport and Physical Activity

6. Local Government (Access to Information) Act 1985

Background papers

- W. Atkins Strategic Open Space and Sports Assessment (2003)
- Recreation Services – Service Business Plan 2005-6
- Sport & Physical Activity Strategy (draft) – Increasing Participation (Report to Executive 26.7.05)

7. Background

7.1 At the most basic level, participating in sport and physical activity enables us to experience feelings of fun, enjoyment, relaxation, achievement and the pleasure of shared experience with others. Many activities can be participated in either for free or at minimal cost such as walking and cycling.

7.2 However, despite these potential benefits, the percentage of the population participating in physical activity in accordance with Government recommended guidelines is broadly static at an estimated 30%, whilst there has been a general increase in obesity levels and a trend towards more sedentary lifestyles.

7.3 Government policy for sport and physical activity has seen considerable refinement over the past few years based on greater understanding of the economic impact and benefit from this sector. The core objectives of the Government policy are:

- “To increase participation” which is based on the costs to the National Health Service of health conditions associated with inactivity or low levels of activity.
- “To promote the achievement of excellence and to host international sporting events” both of which are based on improving the relative competitiveness of Great Britain in relation to other national economies.

Secondary, but important objectives for Government policy are:

- To promote community cohesion
- To enhance educational attainment
- To use sport as a diversionary tool to reduce anti social and criminal behaviour
- To promote volunteering.

7.4 The new CPA assessment process incorporates these objectives and gives a greater weighting to the quality and effectiveness of sports provision as part of a new ‘Cultural Services’ block.

Key changes in the assessment process are:

- The Council will be evaluated on the percentage of local residents participating in sport and physical activity in accordance with Government guidelines and in comparison with national participation rates.
- This will require a coordinated approach towards increasing participation from all the major players which will include Health, Children’s Services, the voluntary sector and business.
- The key role for the Council will be to effectively and strategically coordinate the resources and efforts of these players in order to maximise impact and benefits,

particularly through the development of Local Area Agreements and future NRF and SSCF resources.

- 7.5 The Council is currently undertaking significant capital investment and is strengthening the in-house management arrangements, and these actions are reflected in the Strategy.
- 7.6 The Strategy has been developed in conjunction with both local and regional agencies, together with input from the voluntary sector and focus groups. It will provide the framework for the delivery of sport and physical activity across Haringey over the next 5 years.
- 7.7 Strong leadership is now required, and the Council should take the lead role in advocating, driving policy and measuring success, in order to achieve a sustainable increase in participation and active lifestyles.
- 7.8 The draft Strategy was approved by Members for wider stakeholder consultation on 26th July 2005. This report presents the outcomes of the consultation process together with identifying a number of recommended changes to the Strategy and Action Plan.

8. Feedback obtained from the Consultation Process

- 8.1 The draft Strategy was distributed to a range of stakeholders representing local, sub regional and regional interests. Additionally, given the decision reached in early July to stage the 2012 Olympics in East London, a meeting was held with a number of local organisations to obtain their views on the potential benefits for Haringey arising from the Olympics and what types of action might be taken to secure maximum benefit from the Olympics.

15 responses were received in response to the consultation and a summary report is attached as an appendix to this report. Additionally, telephone discussions were held with a number of other organisations and where appropriate, their input has been included in the Strategy and Action Plan.

The major feedback received is set out in the following paragraphs.

8.2 Overall tone of responses

The overwhelming majority of respondents were very positive about the Strategy and the need highlighted for improved partnership working in order to meet shared objectives, ensure sustainability, provide exit routes from different interventions and support long term participation. Some respondents, however, felt that the Strategy was over long and detailed.

Officers propose to produce an Executive Summary of the Strategy to address this issue and review the Action Plan annually.

8.3 Vision and Objectives

What respondents said

Specific feedback) concerning the vision and objectives included:

- (i) That the Strategy vision should refer to inequality in access and need in different parts of the Borough;
- (ii) That the Strategy objective for young people should be amended to focus on positive outcomes for young people rather than focusing upon diversionary activities.

- (iii) That the objectives should also highlight the commitment to strengthen the provision of sports related training targeting young people.

The Council's response:

The following changes to the vision and objectives are proposed as a result of this feedback.

The Strategy vision amended to directly reflect equality of opportunity:

“To improve the quality of life of the people of Haringey through the development of high quality and affordable sporting and recreational activity *and equality of opportunity* either directly or in partnership with community, voluntary and private sectors across Haringey.”

This vision is viewed as being inclusive for everyone in Haringey, which conforms with the overall scope of the Strategy.

The proposed amendment for young people is not included on the basis that the existing objective accurately reflects the dual policy goals of both the Haringey Strategic Partnership and the Council.

The relevant objective states:

“To use the attraction of participation in sport and physical activity as a vehicle for young people to fulfil their potential and divert those at risk of offending away from crime”.

The commitment to strengthen the provision of sports related training, in particular for young people, is now explicit under Objective 6 of the Strategy and the related actions :

“To assist each member of the community, *particularly young people*, to maximise their educational attainment and opportunity for lifelong learning through participation in sport and physical activity”.

8.4 Target Groups

What respondents said

Feedback received indicates that some respondents would like to see a more clearly stated approach towards the issue of targeting sections of the community whose participation rates are low and a greater analysis of the issues affecting participation amongst socially and economically deprived communities particularly in the east of the Borough.

The Council's response

This is a fundamental issue that the Strategy is seeking to address. Objective 2 of the Strategy states:

“Increase participation in sport and physical activity and encourage an active lifestyle, in particular by those community groups who traditionally use sports and leisure facilities across the Borough less than others.”

An additional paragraph has been incorporated within the Strategy in Section 7.3 to acknowledge the feedback received. In relation to the Action Plan, a commitment has been included to set targets for increasing participation by low participating groups following receipt of the results of the national survey currently being undertaken through Sport England, and in line with the new Cultural Block performance indicators.

A target has also been incorporated within Objective 3 to use the additional capacity that the Council has approved through the current recruitment exercise to recruit 2

additional officers to prioritise capacity building work with voluntary sector organisations towards those organisations who work in areas of low participation.

8.5 Structures to deliver the Strategy

What respondents said

The proposed establishment of the Sports and Physical Activity Board was welcomed both as a mechanism for promoting greater partnership working and to raise the political profile of sport and physical activity. Concern was expressed about the extent to which the Board would be able to influence and have a 'voice' within the HSP.

The Council's response

The Sport and Physical Activity Board will report to the 'Wellbeing', Children's Services and Better Places theme boards established by the HSP on matter relevant to the terms of reference of these respective boards.

A representative from the Further Education sector is now recommended to be included on the Sport and Physical Activity Board to strengthen the capacity for provision for 14-19 year olds.

Based on national trends, participation rates decline dramatically between the ages of 16 and 19 and representation from the F.E. sector will enable the Board to develop more appropriate policy and programmes targeting this age group.

8.6 National perspective

What respondents said

It was suggested that the Government Green Paper "Youth Matters" and the Wanless Report be referred to within the section of the Strategy dealing with National policy initiatives.

The Council's response

A summary of the Youth Matters Green Paper has now been incorporated within the Strategy.

8.7 Regional perspective

What respondents said

Feedback received indicated that greater profile should be given to the emerging sub regional Sports Board which is currently being implemented by Sport England for the North London sector.

The Council's response

This feedback is now incorporated within the revised Strategy and Action Plan.

8.8 Strategy Development

What respondents said

A range of feedback was received under this heading. This included:

- A desire by external organisations to work more closely with the Council.
- The need to place more emphasis on environmental barriers which can reduce or prevent participation, e.g. better street lighting, safety concerns.
- That objectives were too vague and that priorities should be identified.
- A number of comments were received from the PCT with specific emphasis on the health related elements of physical activity.
- That the Strategy should identify a number of priority 'Focus Sports'.

The Council's response

- The Council's capacity to work more closely with external organisations will be extended by the recruitment of 2 new officers to the client side team. The planned focus of the officers' work will be to work in an enabling way with partners.
- Specific tasks to address environmental barriers are included within the Action Plan.
- The Strategy Objectives have been set to achieve synergy with the priorities of the Haringey Strategic Partnership. Within each objective, a series of more detailed tasks are included with identified targets/ performance measures, priority rating and timescale.
- The comments made by the PCT in respect of health related physical activity have been incorporated within the revised Strategy.
- It is not proposed to identify 'Focus Sports' at this time. 'Focus Sports' are identified for development in 2007/8 to enable a more thorough assessment to be made of the opportunities which this could offer.

8.9 Partnerships

What respondents said

Effective partnership was viewed as essential in order to achieve successful implementation of the Strategy. Partnership working should be extended to include provision for very young children.

The Council's response

The Council agrees with the view that partnership working is essential and that this will be the key challenge facing both the Council and its partners if Government targets are to be achieved for increasing physical activity.

Specific reference to the importance of play is now incorporated both within the Strategy and the Action Plan. However, this area is being addressed comprehensively in the emerging Haringey Play Strategy commissioned by Children's Services.

8.10 Schools

What respondents said

- Recognition of the Extended Schools' Strategy and Healthy Schools programme should be incorporated within the Strategy.
- The cost of using school facilities was perceived as a barrier to access.

The Council's response

- These have been recognised and incorporated within the revised Strategy and Action Plan.
- The cost of using school sports facilities may be addressed as part of the Building Schools for the Future programme.

8.11 Opportunities

What respondents said

- A number of respondents stressed the potential opportunity offered by the 2012 Olympics and Paralympics as a lever for inward investment and sports development.
- The current major investment programme in the Council's built leisure facilities should be referred to.
- The Learning and Skills Council London North identified further opportunities arising from its 3 year strategic plan which identifies sports related activity as a priority area for engaging young people.

The Council's response

- The Council views the Olympics and Paralympics as a major opportunity to improve voluntary sector engagement, inspire and motivate local residents and particularly young people to participate in sport and physical activity as well as securing inward investment.
The Strategy has been amended to reflect this opportunity and it is now recommended within the Action Plan that a review be undertaken to identify and assess the impact and opportunities for the Borough with a priority to increase participation.
- Additional information has been incorporated within the Strategy in relation to the current £4.6m investment programme for built leisure facilities.
- The Priority identified by the LSC London North in its strategic plan for sports related learning is welcomed.
As referred to previously within this report (section 8.5) it is now recommended that the further education sector be represented on the Sport and Physical Activity Board.

8.12 Resources

What respondents said

Lack of resources was viewed as a significant potential weakness in implementing the Strategy. Key areas where resource levels would be a fundamental issue were identified as being:

- Undertaking and co-ordinating community development work.
- The need for improved process to ensure that funding bids are strategic.
- The need to develop additional baseline information particularly to understand better how physical activity levels can be increased.
- As an obstacle to implementing high quality initiatives within the further education sector.

Additionally, Haringey Sports Council expressed the view that funding should be available to subsidise non Council run facilities as well as those directly provided by the Council.

The Council's response

The Strategy indicates that existing client-side resources within Haringey are currently low in comparison to some other boroughs. However, this is being partly addressed by the current recruitment of 2 additional officers.

Over the medium term, with the implementation of the recent review to establish a local leisure trust for the management of leisure facilities, subsidy could be redirected to target increasing overall participation levels and support to the voluntary sector.

8.13 Future Developments and Priorities

What respondents said

Additional information and analysis is required which focuses on identifying deficiencies in the provision of facilities arising from the Strategic assessment of sports provision undertaken by Atkins in 2003.

The Council's response

No assessment is currently being proposed to identify deficiencies in club/ voluntary sector structures. However, there are a range of actions incorporated designed to strengthen this sector.

8.14 Action Plan development

What respondents said

- Respondents acknowledged and supported the multi sector approach taken within the Action Plan.
- Stronger emphasis should be placed upon targeting low participating groups using traditional leisure facilities.
- Development and access to safe play/ sport/ activities should be given the highest priority based upon the high rate of accidents and injuries causing admission to hospital and fatalities amongst children and young people.

The Council's response

- Support from partners for the multi sector approach is welcomed by the Council. The physical activity participation targets set by Central Government are extremely challenging and can only be addressed through effective partnership working.
- The Council views it as a priority to address perceived low participation rates in the use of its facilities and is taking appropriate action, as identified in the Action Plan, to address this.
- The Council acknowledges the high priority accorded by health partners to the prevention of accidents amongst children and young people and will work with health and other relevant partner organisations in order to assess how accidents and injuries can be reduced.

A specific task has been incorporated within the Action Plan under Objective 5 to achieve this. Overall, the number of tasks contained within the Action Plan has been

reduced whilst the tasks that remain and the new tasks arising from the consultation process have been strengthened.

9. Key outputs and outcomes

9.1 The Strategy will inform both the Council's and other agencies' improvement and development programmes, to improve service delivery and performance with a number of key outputs and outcomes sought, as set out below.

- Establish a new cross agency representative body for Sport and Physical Activity provision in the Borough, linked to the Haringey Strategic Partnership;
- Developed minimum local area based standards of facility and activity provision;
- To improve the quality of play provision;
- Establish a baseline for sports and physical activity participation in the Borough, and then seek incremental improvement towards national targets;
- To maximise the benefit and impact of the 2012 Olympics and Paralympics;
- To promote and encourage volunteering;
- Increase the use of the Council's leisure facilities by 25% over the next 3 years;
- Establish a Delivery Agency/Club Accreditation Scheme, linked to direct or indirect grant aid incentives and performance;
- Negotiated and implemented new Access and Programming Agreements with at least 7 secondary schools;
- White Hart Lane Community Sports Centre is developed as the Borough's primary sports development site with a sub regional role;
- To reduce accidents and injuries associated with participation in play and recreation;
- To review the evidence base for the introduction of a Borough wide G.P. Referral /Exercise on Prescription Scheme;
- Increased use of the Council's sports and recreational facilities, across all sections of the community;
- Increase resident satisfaction with the Council's sports and leisure provision, across all sections of the community;
- Attract both internal and external capital and revenue investment across all agencies;
- Review and develop a range of new and more relevant specific policies e.g. Pricing, Income Generation, and Subsidy;
- Achieve external recognition of good practice and performance e.g. Sport England National Benchmarking, QUEST;
- Switch subsidy from facilities management to partnership programmes and activity delivery.

10. Monitoring

10.1 It is proposed that implementation of the Strategy is reviewed annually both through the Haringey Strategic Partnership, and within the Council's Service Business Planning process. Delivery performance will be tracked through a range of Best Value and local Performance Indicators and the Council's Performance Management Review programme.

10.2 Best Value Performance Indicators

- BVPI 119 – MORI Resident Perception Survey (3 yearly)
- BVPI (New) – Physical Activity Participation (3 yearly)
- BVPI (New) – Volunteering participation
- BVPI (New) – National Benchmarking (value for money/ cost and quality)

- BVPIs – Health, Children’s Services, Community Safety, Social Services (Adults).

10.3 Local Performance Indicators

- LBH Residents Survey – Satisfaction (annual)
- Sports Centre User Survey – Satisfaction (annual)
- Sports & leisure use – Usage data (monthly)
- Eazycard Memberships (Premium + Concessionary) – sales data (monthly)
- Equalities user satisfaction and usage (annual)
- Revenue spend per User Visit / Resident (annual)
- External capital and revenue funding secured (annual)
- Customer Feedback – Response Compliance and Categories (monthly)
- Revenue Monitoring /cash limit (monthly)
- Grant aid monitoring

11. Financial Implications

- 11.1 The existing revenue and capital base budget for sports and leisure reflects a recently approved significant level of investment in new health and fitness facilities, wider refurbishment and enhanced management capacity. The Council has also been successful in attracting external investment in improved provision, such as Barclays/ Football Foundation, Sports Lottery, Regeneration Programmes, London Marathon Trust and the Neighbourhood Renewal Fund. Significant funding is also identified, in the Building Schools for the Future programme, for improvements to secondary schools’ sports facilities. Clearly the implementation of the Strategy will raise specific additional demands for resources, which the Council will need to consider within its core planning and budget setting processes. The current Capital Strategy and Asset Management Plan also encourages the pursuit of external funding, which will remain a key feature of developmental work.

12. Equalities Implications

- 12.1 Equalities considerations are embedded in the Strategy, reflected in the vision and objectives, the action plan, performance measures, and outcomes.
- 12.2 The objectives recognise diversity and need whilst also reflecting aspirations around access and social inclusion and cohesion. The action plan includes a number of proposals targeting disadvantaged communities, and performance measurement includes Equalities Usage and Satisfaction indicators.
- 12.3 Following feedback from respondents, additional reference has been incorporated within the Strategy to reflect the importance of equalities issues. The Action Plan targets/ performance measures have been developed to ensure a strong focus on equalities implications.

13. Comments of the Director of Finance

- 13.1 Members have recently approved a capital investment programme for health and fitness facilities and refurbishment of leisure centres amounting to £4.6m phased mainly over the three years 2005/06 to 2007/08, primarily funded via prudential borrowing. A base budget revenue investment of £900k was also approved for 2005/06 as part of the Council’s budget setting process. Furthermore the Council has been successful in obtaining external funding from a number of different sources to support investment in sports and leisure services. The award of the Olympics and

Paralympics will bring further opportunities for external funding and external finance will continue to form a key element of future investment to develop services and increase participation.

- 13.2 The Strategy and Action Plan must generally continue to be funded from within approved revenue and capital budgets including approved external funding. Any specific additional demand for resources arising from proposals contained in the Strategy will need to be considered and approved by members before they can be implemented.

14. Comments of the Head of Legal Services

- 14.1 The Head of Legal Services notes the contents of the report and does not have any comments at present but should be consulted on the specific projects/initiatives set out in the report. The Council must comply with its Constitutional and legal requirements in the procurement or award of any contract and in regard to any future partnering or working arrangements it wishes to create or enter into.

Appendices

1. Sport and Physical Activity Strategy Stage 2 Consultation results.
2. London Borough of Haringey Sport and Physical Activity Strategy.
3. Sport and Physical Activity Strategy Action Plan.